The Resources, Performance and Development Overview and Scrutiny Committee met at the Shire Hall, Warwick on the 12 February 2009.

#### Present:

### **Members of the Committee:**

Councillor David Booth (Chair of Committee)

- " George Atkinson
- " Les Caborn
- " Tom Cavanagh
- " Chris Davis
- " John Haynes
- " Raj Randev
- " Ian Smith
- " John Vereker

## Other Councillors

Councillor Alan Cockburn, Cabinet Member for Resources Councillor Peter Fowler, Cabinet Member for Partnerships and Localities

Councillor Heather Timms, Cabinet Member for Corporate Services

## Officers:

## **Performance and Development Directorate**

David Carter, Strategic Director of Performance and Development Pete Keeley, Member Services Paul Williams, Scrutiny Officer

## **Resources Directorate**

Dave Clarke, Strategic Director of Resources Oliver Winters, Head of Finance

## 1. General

## (1) Apologies.

were received from Councillors John Appleton, Brian Moss and Dave Shilton.

(2) Members' Disclosures of Personal and Prejudicial Interests.

None.

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# (3) Minutes of the meeting held on the 13 January and Matters Arising.

It was agreed that the third paragraph of Minute 3 relating to Future Items, should be amended to read "With regard to action taken on previous decisions, all Members had been advised of the restrictions imposed on incoming e-mails".

#### It was then Resolved:

That the Minutes of the Resources, Performance and Development Overview and Scrutiny Committee's 13 January meeting be approved as amended and be signed by the Chair.

There were no matters arising.

# 2. Public Question Time (Standing Order 34)

There were no questions from members of the public.

# 3. Items for Future Meetings and Forward Plan Items Relevant to the Work of the Committee.

The Committee considered the report of the Strategic Director of Performance and Development.

The report detailed provisional items for future meetings of the Committee. It also detailed decisions to be taken by the Cabinet in the next six months which were relevant to the work of the Committee, as taken from the Forward Planning System.

Members noted that the report regarding progress with Customer Service and Access focusing on where problems have arisen, which had been scheduled for the 10 March meeting would now be submitted to the 27 July meeting.

## 4. Quarter 3 Directorate Report Cards 2008/09 (April – December 2008)

The Committee considered the reports relating to the performance of the Performance and Development and Resources Directorates' for Quarter 3 against the key performance indicators as set out in the Directorate Report Cards

## (1) Resources Directorate

Following introductory comments from Dave Clarke, Strategic Dircetor of Resources, Members discussed several aspects of the report. The following points were noted:

Although Members acknowledged the reasons for the current means of identifying individual performance, it was suggested that consideration should be given to an additional way of identifying those indicators achieving 100% of the target.

LI923 – the end of year target figure of 0.36 should be 0.036 which meant that the Quarter 3 Performance would not exceed the target.

LI922 – Consideration should be given to preparing a "basket" of items for monitoring that would give a better picture of ICT performance. This should include provision for the identification of days/hours lost and significant problems such as that which occurred with the network at King's House, Bedworth which the Committee subsequently considered a report on.

Care would be needed with regard to the wording of a new target bearing in mind that there were often outside influences such as failure in the electricity supply.

Ll924 – Future measurment should be based on numbers of properties and enable identification of larger offices such as the Shire Hall.

LI179 - LI901 – The Section 258 money referred to in the remedial action of this target was a reference to Section 278 money. Councillor Raj Randev would let Dave Clarke know of any cases where Section 106 monies were slow in coming to the council. NI 179 cant understand DC explained efefciicency savings 3% governm,net calculation Since early 1990s had to make effcienacy savings haas to merntion on tax leaflets.

Quarterly reports to cabinet on effeicency savings

Devlopers continue to struggle 278 not 258

S196 monies £s not coming inwhy

Debt not all s106 pct as well

RR r to let DC know of specific cases.

Maximize oif collection ate inprocessrathae than earlier

12 months ago noproblem but developers first to notice recession

Regular report mad eon debts

The Committee has been involed in srutuing many of tehred trianlgle areas Different involvecng arangments with pCT has resulte din some delays w=in the payments of accounts.

Parcticxe being monitored and if required single inveoices will have to be sent to the PCT.

Maximizing control of debts 905 next rate will be based on base rate

907 ICT Call Centre should say so
908 should be a s a %
913 SHeffeield
Is university survey of our buildings includes comparison
Formul; a used toprodcue
914 catering and specialist technical services clean etc

25k a day lost of schools close 928 units – score out of 7 Each compliant s examine do see ifit is justifiable LI337F we ar looking at

Appraiasla
335f question on corporate staff survey
340f reflects attractivenss of job

More in accounts lees in ICT and propewrty

Examining to see how to stop being mak=le dominated long trem issue Recruitmenty parcatisce

933 training for cleaning staff; ifting
Wcc doestrain but don't know figures for cleaningh
Reportable accidents details circulated at the meteing
Compensations paid by the council
Onlu liable if at fault
Noted that received accient detail receiving rreports on Red triangles.

# (2) Performance and Development Directorate

LI800

Report on barriers to transfer for July meeting?

Cost neutral transfer

Hours of operation

So not a saving

School transport and meals school admission shoud be looked at all together

Larger libraries transfer not smaller

Customer complaints and feed and registration tooklonger than anticipated because of the difficulties with the Northgate ystem.

LI300 disucsiosn beingheld with the GOWM 29% not meeting
Target area 6
Child – wcc 82% on target or abour
Old paopel Jt wcc/pct 50%
Env Rugby and Nuneaton 67%
Economiy chamber of Commerce 50%
Safer Communities police 66%
Stronger Communitiesa Warwick 80%

The relevant Overview and Scrutiny Committee sadvised if not will do PSB made aware
All to attention of relevant OSCs for thme to decide

PF LAA meetiong block leaders Q3 perofmance meteing to discuss Trages agreed by full council Set based on previous years ecxxernces LAA targets to council in March to agree

Look at to see if could 802 progress with Strtatford working to a June opening

We get reh=gular report on this anyway

805 SDLT

Report to sdlt on phase 2 for next Cabinet

Time scale 2009/10 to agree

10?11 to implement

Reports to Committee re implementation

808 how measuredmeasure medium covered would have cost £4m

Tragtae press office on core 4 prioity

And on narroiwning gap

80%

Positrive 90% negative coverage 10%

Police authority media porttrail is critical partnership issue with police to measure.

Joint working with LAA regular meetings of communications ofciers

1342 why 80% is realistic target dgc will review

322 what do we need to di to get to 4

Ddetial embargoed until 26 Feb

CPA info plus likely directions of travel

Lowest score cap

Member development and training some support services plus better working withhealth

Direction of travel perfoirmance over 3 years 2 best improving but slowed

Adult Socila Care inspection 2

Support rasing fear of crime

334e any

Similar to other directorates

Targets differenmt in customer service and access - action to be taken examined

Team leadership

Will lokk at the whole in the enxt few weeks

In 6 months report if there been an improvement and action.

Explained not necessariy bad mangers

Sickness absence firm action to imporoive attendance

Implications coud cause dissatisfaction

Can reviuew target some not in our control

Industry standard

LG 8 private 6.5

340e

818 appraisal is it a way of improving business yes

Areas cocnetrated on includes process issuees

Long term illness manager

Customer centre lots of staff will put management plan into action

Alotof work is being done to improve satisfaction

Members hould beroe involved in setting tartgets

How get invoeld through working group

Bbackbenchers and PHs

Dgc couldbring issue sto briefings cold then explain reasoning behnd targets

Possible workshiop time constraints

How doother councils do it good parcatice Take up looking at targets at briefings not all at same time Lots of targets

9. Any	/ Other	<b>Items</b>
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There were no urgent items to consider.
The Committee rose at 11.45.m.

Chair of Committee